

# ITALIAN ARMY POST CONFLICT OPERATIONS STUDY CENTRE

[Link to the PCOSC Website](#)

## 17<sup>th</sup> STABILIZATION AND RECONSTRUCTION ORIENTATION COURSE

**Turin (ITA), 9 - 20 June 2025**

### COURSE DESCRIPTION

<b>1. Aim of the Course</b>	To provide the participants with a wide knowledge of the Stabilization and Reconstruction Operations (S&R), to improve their understanding of complex post-conflict operational scenarios and the diversified instruments for intervention and management (kinetic and non-kinetic) in compliance with the concept of “Comprehensive Approach”.
<b>2. Course structure</b>	<ul style="list-style-type: none"> <li>- Advance Distance Learning online modules;</li> <li>- Conferences and lectures held by high profile military experts and university professors;</li> <li>- Panel discussions and working group activities;</li> <li>- Analysis of case studies;</li> <li>- Exercise on planning.</li> </ul>
<b>3. Duration</b>	12 days (10 working days)
<b>4. Course dates</b>	09 – 20 June 2025
<b>5. Admission fee</b> (Only if applicable)	<ul style="list-style-type: none"> <li>- EUR 1.179,84 (MoD personnel from NATO Countries);</li> <li>- EUR 1.332,48 (Government personnel from non-NATO Countries upon specific agreement);</li> <li>- EUR 2.889,96 (personnel from non-NATO Countries without specific agreement and civilian personnel on individual basis).</li> </ul>
<b>6. Eligible Participants</b>	The course is open to Italian and foreign Officers (rank: Maj. and Lt. Col.) and to Italian and foreign Civilian Officials of the Ministries of Defence, personnel working in International Organizations, NGOs, Universities, private firms as well as professionals and graduate students interested in disciplines pertaining to Post Conflict activities.
<b>7. Course Organization</b>	<p>POCs:</p> <ul style="list-style-type: none"> <li>- <b>Lt. Col. Pasquale MALTESE (for logistic issues)</b> <ul style="list-style-type: none"> <li>· telephone: (0039) 011 5603 4246</li> <li>· e-mail : <a href="mailto:uricformadd1@scuff.esercito.difesa.it">uricformadd1@scuff.esercito.difesa.it</a> <a href="mailto:infocspco@scuff.esercito.difesa.it">infocspco@scuff.esercito.difesa.it</a></li> </ul> </li> <li>- <b>Maj. Fabio MARAGONI (for educational aspects)</b> <ul style="list-style-type: none"> <li>· telephone: (0039) 011 5603 4332</li> <li>· e-mail: <a href="mailto:uriczformadd@scuff.esercito.difesa.it">uriczformadd@scuff.esercito.difesa.it</a> <a href="mailto:infocspco@scuff.esercito.difesa.it">infocspco@scuff.esercito.difesa.it</a></li> </ul> </li> </ul>
<b>8. Course modules</b>	<p><u>Distance e-learning phase:</u></p> <ul style="list-style-type: none"> <li>- All participants will have access to a distance learning phase on an e-learning platform that aims at standardizing the basic knowledge common to all training audiences.</li> </ul> <p><u>Residential phase:</u></p> <ul style="list-style-type: none"> <li>- <b>1<sup>st</sup> module:</b> <i>Different approaches and roles of the stakeholders in S&amp;R activities.</i></li> <li>- <b>2<sup>nd</sup> module:</b> <i>The operational estimate.</i></li> <li>- <b>3<sup>rd</sup> module:</b> <i>Comprehensive Approach (CA) principles in planning S&amp;R activities.</i></li> </ul>
<b>9. Methodology</b>	<ul style="list-style-type: none"> <li>- Online self-paced distance learning modules</li> <li>- Frontal lectures and conferences</li> <li>- Workshops and working-group activities</li> <li>- Exercise</li> </ul>

<b>10. Learning Objectives</b>	<ul style="list-style-type: none"> <li>- explain the role of Comprehensive Approach (CA) within conflict/crisis;</li> <li>- estimate the peculiarity of the legal framework applied to post-conflict settings;</li> <li>- explain the complex geo-strategic current scenarios;</li> <li>- explain main IOs/regional organizations' approaches to S&amp;R through their respective policies and doctrines;</li> <li>- have a comprehensive view of all the actors involved in S&amp;R Operations;</li> <li>- improve their knowledge of the main geographical, political, economic and religious factors;</li> <li>- implement an inclusive and comprehensive critical thinking in an inter-functional, civil-military environment;</li> <li>- categorize intercultural communication principles, understanding the strategic importance they have in S&amp;R activities;</li> <li>- recognize S&amp;R different key actors and their respective features;</li> <li>- illustrate S&amp;R key factors and relevant cross cutting issues which may affect stability processes;</li> <li>- define the characteristics of comprehensive planning process in S&amp;R context;</li> <li>- explain the basic planning tools and their characteristics;</li> <li>- apply relevant level of CA in planning, execution and assessment.</li> </ul>
<b>11. Candidates Requirements</b>	<p>Requirements:</p> <ul style="list-style-type: none"> <li>- Junior Executive Roles for civilians and rank Lt. Colonel/Major for military personnel;</li> <li>- Bachelor's Degree or equivalent;</li> <li>- very good level of English proficiency.</li> </ul>
<b>12. Admittance procedures</b>	<ul style="list-style-type: none"> <li>- Applications forms (electronic copy available on PCOSC web page) to be sent, via e-mail, not later than 24<sup>th</sup> of April 2025.</li> <li>- Military and civilian personnel belonging to MoDs (military/civilian personnel already included in the official admission list of the courses opened to foreign personnel - Academic Year 2024-2025), have to send applications through the Italian Military Attaché in his/her country or through his/her own national Military Attaché in Italy.</li> <li>- Other applicants can send applications through each organization they belong to or individually (for professionals or PHD students) directly to PCOSC.</li> </ul>
<b>13. Financial matters</b>	<p>For foreign personnel included in the official admission list of the courses opened to foreign personnel - Academic Year (A.Y.) 2024-2025:</p> <ul style="list-style-type: none"> <li>- upon confirmation of admittance to the Course, the tuition fee is to be paid, at least two weeks before the beginning of the course, by bank transfer to Difesa Servizi (<b>Bank: Intesa San Paolo; IBAN: IT87L0306905020100000064355; BIC: BCITITMM</b>) mentioning in the reason of the transfer: <i>NAME_SURNAME (of participant). Attendance of the 17th S&amp;R Orientation Course, cod. SME06, at the Italian Army Officer School, A.Y. 2024 – 2025.</i></li> </ul> <p>For civilians personnel NOT included in the official admission list of the courses opened to foreign personnel - Academic Year 2024-2025:</p> <ul style="list-style-type: none"> <li>- upon confirmation of admittance to the Course, upon evaluation of the requirement performed by an ad hoc commission led by PCOSC, the tuition fee is to be paid, at least two weeks before the beginning of the course, by bank transfer to TESORERIA di TORINO (<b>Bank: Banca d'Italia; IBAN: IT25S0100003245114010345800; BIC: BITAITRRXXX</b>) mentioning in the reason of the transfer: <i>NAME_SURNAME (of participant) Attendance of the 17th S&amp;R Orientation Course, cod. SME06, at the Italian Army Officer School, A.Y. 2024 – 2025.</i></li> </ul> <p><b>All the above mentioned selected personnel must send a copy of the bank transfer, by email, before the course starts to <a href="mailto:infocspco@scuff.esercito.difesa.it">infocspco@scuff.esercito.difesa.it</a> and <a href="mailto:scuola_ufficiali@postacert.difesa.it">scuola_ufficiali@postacert.difesa.it</a>. It should be noted that participants for whom payment has not been made, will not be admitted and, after three days from the</b></p>

	<p><b>beginning of the course, they will be definitively invited to leave the course and return back to their country.</b></p> <p>Accommodation and meals charges are on individual basis or according to the procedures of the official admission list of the courses opened to foreign personnel - Academic Year 2024-2025).</p>
<b>14. Course absences</b>	Participants who miss more than 8 hours of lessons will not get the Course Certificate. If the participant does not conclude the course for any reason, the admission fee will not be returned back.
<b>15. Security Clearance</b>	Not required.
<b>16. Visa Requirements</b>	To be checked with participant's respective Ministry of Foreign Affairs.
<b>17. Individual Medical Requirements</b>	<ul style="list-style-type: none"> <li>- For EU Citizens and Citizens from Iceland, Norway, Liechtenstein and Switzerland: European Health Insurance Card (EHIC) or one of these models E106, E109, E120, E121 are required.</li> <li>- For non-EU Nationals: please see any current bilateral agreements between the participant's National Health Service and the Italian Health Service. In other cases, any participant's Health Insurance taking out is under his Nation's responsibility.</li> </ul>
<b>18. Transportation</b>	<p>Transportation from/to airport/railway stations, is available upon request and by coordination with PCOSC.</p> <p>Military shuttle bus service is available only from/to hotels suggested by PCOSC.</p>
<b>19. Accommodation</b>	A list of recommended hotels will be included the info package for participants' convenience
<b>20. Dress Code</b>	<ul style="list-style-type: none"> <li>- Military personnel: national duty uniform.</li> <li>- Civilians: business casual.</li> <li>- During ice breaker dinner: smart casual.</li> </ul>
<b>21. Meal service</b> (Only if applicable)	<ul style="list-style-type: none"> <li>- available at the School Mess upon request, cost per meal is approx EUR 7,00</li> <li>- participation to the ice breaker is on voluntary basis (cost is approximately to €30,00)</li> </ul>
<b>22. Miscellaneous</b>	At the end of the course participants who have successfully completed the course will be awarded with the Course Certificate.